

Walden University

*Having completed the studies and satisfied the requirements prescribed
by the Board of Directors of Walden University,*

Masatoshi Hara

Is conferred the degree of

Doctor of Philosophy

in

Public Policy and Administration

and to all rights, privileges, and honors pertaining thereto.

*In testimony whereof, this diploma is conferred at Minneapolis, Minnesota,
on this sixteenth day of May, two thousand and twenty one.*

Paula Singer
Chair of the Board of Directors



Ward Ulmer
President